



BAKER COLLEGE
STUDENT LEARNING OUTCOMES

PPM 3210 Negotiation Strategies
3 Semester Hours

Student Learning Outcomes & Enabling Objectives

1. Prepare for the process of negotiation used within the context of project management, which may include the stages of initiating, planning, controlling, and closing.
 - a. Prepare a plan for negotiation.
 - b. Establish objectives for the negotiation.
2. Propose strategies to overcome the challenges of negotiating with primary and secondary stakeholders within the context of a project.
 - a. Explain the challenges in negotiating with stakeholders.
 - b. Decide on the best strategies to overcome challenges with stakeholders in negotiations.
 - c. Decide if there is a need for a separate strategy needed for primary and secondary stakeholders.
3. Decide upon the Best Alternative to a Negotiated Agreement (BATNA) and design a BATNA strategy.
 - a. Define the initial objective and goal for the negotiation.
 - b. Define the conditions for invoking the BATNA.
4. Apply effective negotiation and conflict resolution techniques in support of project planning and management.
 - a. Utilize effective negotiation techniques during the planning and execution of a project.
 - b. Utilize effective conflict resolution techniques during the planning and execution of a project.
5. Predict how interpersonal, intragroup, and intergroup dynamics may impact project management negotiations in an organization.
 - a. Explain how interpersonal dynamics impact negotiations.
 - b. Explain how intragroup dynamics impact negotiations.
 - c. Explain how intergroup dynamics impact negotiations.

Big Ideas and Essential Questions

Big Ideas

- Effective and substantial planning is the key to negotiation success
- Compromise is essential to negotiation
- Successful negotiation allows projects to be successfully executed

Essential Questions

1. What is the PM's strategy going into a negotiation?
2. What are the conditions for invoking the BATNA?
3. When does a PM terminate negotiations and why?
4. Who does the negotiation? The PM, a member of the project team or an outsider?

These SLOs are approved for experiential credit.

Effective: Fall 2017